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UNITED STATES DISTRICT COURT  
CENTRAL DISTRICT OF CALIFORNIA

DAVID RIBOT, PERRY HALL, JR., ) Case No. CV-11-02404 DDP (JCx)  
DEBORAH MILLS, ANTHONY ) Assigned to Hon. Dean D. Pregerson  
BUTLER, JENNIFER BUTLER, )  
JONATHAN LUNA, RITA DUNKEN, ) **PLAINTIFF'S FIRST AMENDED**  
and LOIS BARNES, individually, and ) **MEMORANDUM OF POINTS AND**  
on behalf of all others similarly situated, ) **AUTHORITIES IN SUPPORT OF**  
) **MOTION TO APPROVE**  
) **PRELIMINARY PROPOSED**  
) **SETTLEMENT**  
Plaintiffs, )

v. )

FARMERS SERVICES, LLC., )  
FARMERS INSURANCE )  
EXCHANGE, and 21ST CENTURY )  
INSURANCE COMPANY )

Defendants. )

) Date: September 28, 2015  
) Time: 10:00 a.m.  
) Courtroom: 3 – 2nd Floor  
) Complaint Filed: March 21, 2011

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1                   **MEMORANDUM OF POINTS AND AUTHORITIES**

2           **I. Introduction**

3           Plaintiffs David Ribot, Anthony Butler, Jennifer Butler, Rita Dunken,  
4 Deborah Mills, Lois Barnes, Jonathan Luna, and Perry Hall, Jr., seek preliminary  
5 approval of the parties' Settlement Agreement and Release of Claims ("Settlement  
6 Agreement"), which would provide monetary relief to current and former  
7 employees of the Defendants, Farmers Insurance Exchange, Farmers Services,  
8 LLC, and 21st Century Insurance Company.

9           At the initial hearing of Plaintiffs' Motion to Approve Preliminary Proposed  
10 Settlement on June 8, 2015, the Court denied Plaintiff's Motion without prejudice  
11 and requested that the parties provide additional information regarding the  
12 settlement. Accordingly, Plaintiffs' file this First Amended Motion to Approve  
13 Preliminary Proposed Settlement and provide the following additional information  
14 requested by the Court:

15           ● In 2011, Defendants entered into a \$1.52 million settlement with the  
16 Department of Labor following an investigation into potential unpaid pre-shift time  
17 spent booting up computers. The settlement compensated 3,459 call center  
18 workers, many of whom are class members in the present litigation, for six minutes  
19 of time per workday.

20           ● In early 2010, Defendants changed their timekeeping systems to prevent  
21 call center employees from booting up their computers prior to clocking in for  
22 their shifts. Thus, no additional potential liability for the type of off-the-clock  
23 work alleged here has accrued since that time.

24           ● During discovery and investigation in this action, a number of class  
members stated that they never worked off the clock.

          ● Defendants contend that most class members either were already fully  
compensated through the DOL settlement, or else never performed any  
uncompensated pre-shift work.

          ● Defendants have a pending Motion for Summary Judgment that, if  
granted, will eliminate nearly all of the claims in this action. All that will remain  
would be a small group of individuals with FLSA claims not released in

1 connection with the DOL settlement, and a small California state law subclass.  
2 Total estimated liability for the remaining claims is about \$88,114,

1 much less than the actual settlement sum of \$600,000.

2       ● The proposed settlement is a \$600,000 with no reversion of funds to  
3 Defendants. The settlement contemplates a “claims made” process for the net  
4 settlement distribution to class members, so that only those class members who  
5 believe they have not already been fully compensated for their work can submit  
6 claims, while those who believe they have already been paid for all of their work  
7 time can choose to not submit claims.

8       ● If Plaintiffs are successful in challenging Defendants’ pending Motion  
9 for Summary Judgment, and the additional hurdle of Defendants’ motion to  
10 decertify the class, potential recovery at trial is estimated at between \$963,838 and  
11 \$1.85 million. After accounting for fees and costs, the estimated average recovery  
12 per class member would range from between \$100.47 and \$256.29.

13       ● Because the parties are proposing a “claims made” process for the  
14 distribution of the net settlement, it is not possible to provide a precise figure for  
15 the anticipated average recovery by class members under the settlement. Based on  
16 its experience in similar settlements, however, the settlement administrator, Rust  
17 Consulting, estimates a 25% participation rate. Based on this participation rate,  
18 the average recovery per class member under the proposed settlement is estimated  
19 to be \$223.96.

20       Considering the risks that Plaintiffs faced in moving forward in this action,  
21 this settlement, which should fully compensate those class members who believe  
22 they were not paid for all of their work time, is fair and reasonable, and should be  
23 preliminarily approved. The Declaration of Plaintiffs’ counsel, Laureen Bagley, is  
24 attached hereto as Exhibit “5” and provides her attestation of the pertinent facts set  
forth in this Motion and Memorandum of Points and Authorities.

## 20 **II. Case Summary**

### 21 **A. Allegations**

22       The facts of this case are well known to the Court. The Defendants  
23 employed and continue to employ thousands of employees who staff their  
24 HelpPoint and ServicePoint Contact Centers. Colloquially referred to as Customer  
Service Representatives (“CSRs”), Plaintiffs alleged that they and other CSRs were



1 required to work, on average, between 5 to 15 minutes off-the-clock prior to the  
2 start of their shifts. This time was alleged to be necessary to prepare their  
3 workstations so that they could begin taking phone calls as soon as their scheduled  
shifts started.

4 Defendants deny that CSRs were required to work off the clock prior to their  
5 shifts or at all. At all times relevant to this litigation, Defendants had written  
6 policies prohibiting off-the-clock work that they assert were strictly enforced.  
7 Furthermore, Defendants assert that shifts were staggered so that it was not  
8 necessary for CSRs to begin taking calls the moment their shifts started. In any  
event, as of early 2010, Defendants modified their timekeeping and telephone  
systems to prevent call center workers from performing any work off the clock.

9 In addition to bringing claims for violation of the Fair Labor Standards Act  
10 (“FLSA”), Plaintiffs’ causes of action included state law claims including but not  
11 limited to breach of contract, unjust enrichment, and *quantum meruit*.

## 12 **B. History of Litigation**

13 As the Court has noted, this was a case that was aggressively litigated on  
14 both sides, and extensive discovery was conducted over the course of years of  
litigation.

15 Defendants produced approximately 4,263 pages of documents in discovery.  
16 In addition, the U.S. Department of Labor produced approximately 6,000 pages of  
17 documents reflecting their prior investigation into the Defendants’ pay practices  
and the resulting settlement, through which many employees who are also Class  
18 Members in the present litigation received back pay and executed releases.

19 A total of 32 depositions were taken in this case. Plaintiffs took the  
20 depositions of three of the Defendants’ corporate representatives, Trudi  
Andernacht, Jennifer Lingo, and Laura Booth (twice), who were designated to give  
21 testimony on the administration of the Defendants’ policies and practices, along  
22 with 10 other witnesses for Defendants. Defendants took the depositions of all  
23 eight Class Representatives and 11 of their supporting witnesses.

1 **C. Defendants' Prior Settlement With the Department of Labor**

2 In 2011, Defendants reached a settlement with the DOL to resolve FLSA  
3 claims concerning the alleged unpaid pre-shift work by customer service  
4 representatives at various call centers across the country--the same claims that  
5 Plaintiffs sought to prosecute in the present case. The DOL settlement paid out  
6 \$1.52 million to 3,459 call center workers, who released their FLSA claims in  
7 return. The settlement was based on six minutes' worth of pay per workday for  
8 each employee. Many of the employees who were compensated for their FLSA  
9 claims through this settlement are also included in the Rule 23 state law classes in  
10 the present litigation, as state law claims were not released in the DOL settlement.

11 **D. Class and Collective Action Certification**

12 On July 17, 2013, the Court certified five state law subclasses under Rule  
13 23(b)(3) and conditionally certified a collective action under 29 U.S.C. 216.

14 **E. The Defendants' Pending Motion for Summary Judgment**

15 The majority of the potential exposure in this case stems from Plaintiffs'  
16 Kansas, Michigan, Oregon and Texas state law claims. These claims were based  
17 primarily on the theory that job offer letters provided to class members constituted  
18 employment contracts that Defendants breached. At the time the settlement was  
19 reached, Defendants had filed a Motion for Partial Summary Judgment as to these  
20 claims (Docket No. 294). This motion argues that the Plaintiffs had been paid  
21 everything that was promised to them (and more) in their job offer letters, and thus  
22 no breach of contract had occurred. The motion also argued that Plaintiffs' claims  
23 for quantum meruit, unjust enrichment, and other claims, are deficient.

24 The maximum potential recovery for the claims that are not at issue in  
connection with Defendants' motion is limited. The estimated maximum exposure  
on the remaining California State Law Claims is approximately \$77,197.20. The  
estimated maximum exposure in connection with the remaining FLSA claims  
(those not already released by a prior settlement with the DOL or barred by the  
statute of limitations) is about \$10,917.60. Thus, if Defendants' Motion for Partial  
Summary Judgment is granted, Plaintiffs' potential recovery would be reduced to  
about \$88,114.80.

**F. The Parties Settled the Claims Post-Mediation**

The Parties met for mediation on January 15, 2015 at defense counsels' office in Century City, California. The mediator, Hunter Hughes, a respected and experienced mediator of wage and hour class actions, oversaw the mediation. After negotiating for most of the day, the parties agreed on the terms of a tentative settlement. Thereafter, on January 21, 2015, the parties entered into a memorandum of understanding memorializing the essential terms of settlement. The Parties then negotiated and agreed to a comprehensive Settlement Agreement. (A complete copy of the Settlement Agreement is attached as Exhibit "1" to this Motion.)

**G. Essential Terms of the Settlement**

**1. Composition of the Class**

As set forth in the Settlement Agreement, the scope of the settlement specifically includes Class Members who fall within the class definitions set forth in the Court's certification order. The settlement also includes employees who worked at Farmers' Los Angeles Service Center and 21st Century's Woodland Hills facility and timely opted-in to the FLSA portion of this litigation.

The basic terms of the Settlement provide for the following:

- (1) A Settlement Class comprised of a 52-member FLSA collective action limited to 21st Century's Woodland Hills facility (February 24, 2009 through January 31, 2010) and Farmers Services' Simi Valley facility (February 24, 2009 through April 24, 2009) and five state law Rule 23 classes (California<sup>1</sup>, Kansas, Texas, Michigan, and Oregon). The Class Members were classified as "Customer Service Representatives or had a similar customer-facing job position with the central duty of taking inbound telephone calls from policyholders and agents" up until 2010, when Defendants made certain timekeeping system changes that eliminated the possibility of employees working off the clock. The

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<sup>1</sup> The employees who worked at the Woodland Hills facility in California are excluded from the Rule 23 class based on releases they signed in exchange for severance when that facility was closed.

1 following list defines the five Rule 23 state classes<sup>i</sup> comprising 3571  
2 Class Members:

- 3 • California State Law Class: Simi Valley Facility (March 22, 2007 to  
4 April 30, 2009);
- 5 • Kansas State Law Class: Olathe HelpPoint (March 22, 2006 to May  
6 10, 2010) and ServicePoint facilities (March 22, 2006 to February 1,  
7 2010);
- 8 • Michigan State Law Class: Caledonia HelpPoint (March 22, 2005 to  
9 May 10, 2010) and ServicePoint facilities (March 22, 2005 to  
10 February 1, 2010);
- 11 • Oregon State Law Class: Hillsboro ServicePoint (March 22, 2005 to  
12 May 10, 2010) and Portland Claims Service Center (March 22, 2005  
13 to May 10, 2010); and,
- 14 • Texas State Law Class: Austin ServicePoint (March 22, 2007 to  
15 February 1, 2010).

16 (2) Defendants will pay a total sum of SIX HUNDRED THOUSAND  
17 DOLLARS (\$600,000) (“Settlement Amount”) to settle all claims on a class-wide  
18 basis. The settlement is non-reversionary, and the entire Settlement Amount will be  
19 paid out by Defendants. The following will be deducted from the Settlement  
20 Amount: (1) attorneys’ fees; (2) costs to be paid to Class Counsel; (3) incentive  
21 payments to the Class Representatives; (4) settlement administration costs. The  
22 remainder will constitute the “Net Settlement Amount” and will be available for  
23 distribution to Class Members. If the Court approves the deductions from the  
24 Settlement Amount, the Net Settlement Amount will be approximately \$200,000.<sup>2</sup>

- (A) Settlement Administration Costs, currently estimated at \$29,986, to be  
paid to the mutually agreed upon class action claims administrator,  
Rust Consulting. (“Settlement Administrator”);

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<sup>2</sup> Plaintiffs have reduced their requested recovery for costs to ensure that \$200,000 remains for distribution to the class.

1 (B) Class Representative Incentive Payments in the total amount of  
2 \$24,000, with \$3,000.00 payable to each of the Class Representatives,  
3 David Ribot, Anthony Butler, Jennifer Butler, Rita Dunken, Deborah  
4 Mills, Lois Barnes, Jonathan Luna, and Perry Hall, Jr. These  
payments are in addition to their individual settlement payments.

5 (C) Attorneys' fees in the amount of 33% of the settlement amount,  
6 (\$200,000), plus additional litigation costs of up to \$146,000, payable  
7 to Sloan, Bagley, Hatcher & Perry Law Firm, the Law Firm of Joseph  
8 H. Low, IV and the Zelbst Law Firm. (Collectively "Plaintiffs'  
Counsel" or Class Counsel").

9 (3) A Net Settlement Amount (the Class Settlement Amount minus the  
10 Settlement Administration Costs, Class Representative Incentive  
11 Payments, and the Attorneys' Fees and Cost Award) the entirety of  
12 which shall be allocated to Participating Settlement Class Members on  
13 a pro rata basis according to the number of weeks they worked during  
the Settlement Class Period compared to the aggregate number of  
workweeks worked by all participating Class Members during the  
Class Period.

14 (a) Settlement funds will be paid on a "claims made" basis. Each  
15 Class Member will have the opportunity to make a claim for their  
16 proportionate share of the Net Settlement Amount.

17 (b) Individual Settlement Payments of Class Members who choose  
18 exclusion from the Settlement or choose not to make a claim shall be  
19 distributed pro rata to the other Participating Settlement Class  
Members.

## 20 **2. Releases by Class and Plaintiffs**

21 The Representative Plaintiffs and Class Members who do not opt out of the  
22 settlement and all opt-in plaintiffs (individuals who filed opt-in forms during the  
23 course of this litigation) will release certain claims against the Defendants and  
24 related persons or entities. These claims include all federal and state wage and hour  
claims that are related to unpaid wages, minimum wage, and/or overtime wages,

1 that they brought or could have brought against the Defendants that arise or relate  
2 to the facts as alleged in the Second Amended Complaint. All California Class  
3 Members will also waive any rights under California Civil Code Section 1542. All  
pending claims will be dismissed with prejudice.

### 4 **3. Notice to the Class**

5 Court approved notice will be sent to all Class Members via regular First-  
6 Class U.S. Mail, using the most current mailing addresses available. A draft notice  
7 is attached hereto as Exhibit 2.

### 8 **4. Formula to Pay Participating Class Members**

9 The formula that will be used to pay participating Class Members and opt-in  
10 plaintiffs is one that is commonly used in wage and hour cases. *See, e.g., Vasquez*  
11 *v. Coast Valley Roofing, Inc.*, 266 F.R.D. 482, 484 (E.D. Cal. 2010). Each Class  
12 Member will be paid according to the following formula: (1) the Class Member's  
13 total number of workweeks as measured by the later of their beginning date in a  
14 class position or the start of the applicable class period and the earlier of their last  
15 day of employment or January 1, 2009 (the start of the covered period under the  
16 terms of the prior DOL settlement); (2) divided by the aggregate number of  
workweeks of all Class Members who file claims and opt-in Plaintiffs at all call  
centers at issue (with the division rounded to four decimal places); (3) multiplied  
by the Net Settlement Amount.

### 17 **5. Class Representative Incentive Payments**

18 In return for their service to the class, the Class Representatives are to  
19 receive an additional sum for their services, efforts, and risks undertaken on behalf  
20 of the class. All Class Representatives are to receive an additional \$3,000 as an  
incentive award in addition to their individual settlement payments.

### 21 **6. Attorneys' Fees and Costs**

22 Class Counsel will request, and Defendants will not oppose, a fee award of  
23 up to 33.3% of the Class Settlement Amount, plus additional costs actually  
24 incurred, up to \$146,000.00.



1           **7. Settlement Administration Costs**

2       The Settlement Administrator is to be paid out of the Class Settlement Amount,  
3       with estimated administration costs not greater than \$29,986.

4           **III. Argument**

5           **A. Judicial Review and Approval of Class Action Settlements**

6           Federal Rule of Civil Procedure 23 provides that any compromise of a class  
7       action must receive Court approval. In determining whether a proposed settlement  
8       should be approved, the Ninth Circuit has a “strong judicial policy that favors  
9       settlement, particularly where complex class action litigation is concerned.” (*In re*  
10      *Heritage Bond Litigation*, 2005 WL 1594403, citing *Class Plaintiffs v. Seattle*, 955  
11      F.2d 1268, 1276 (9<sup>th</sup> Cir. 1992). This policy is driven by “an overriding public  
12      interest in settling and quieting litigation...[t]his is particularly true in class action  
13      suits which are now an ever increasing burden to so many federal courts and which  
14      frequently present serious problems of management and expense.” (*Van*  
15      *Bronkhorst Safeco Corp*, 529 F.2d 943, 950 (9<sup>th</sup> Cir. 1976).

16          Federal Rule 23(e) provides a three step process for approval of class action  
17      settlements: (1) preliminary approval of the proposed settlement; (2) dissemination  
18      of notice to the class so that they have an opportunity to exclude themselves from  
19      the settlement; and (3) a final fairness hearing, at which time the court evaluates  
20      the fairness, adequacy and reasonableness of the proposed settlement. Fed. R. Civ.  
21      P. 23(e)(2). This process enables the court, consistent with its duty as the guardian  
22      of the Class Members’ interests, to ensure that Class Members’ due process rights  
23      are not abrogated. At the preliminary approval stage, the Court need only  
24      “determine whether the proposed settlement is within the range of possible  
25      approval.” (*Gatreaux v. Pierce*, 690 F.2d 616, 621 n.3 (7<sup>th</sup> Cir. 1982). Ultimately,  
26      a class action should be approved if “it is fundamentally fair adequate and  
27      reasonable.” (*Class Plaintiffs v. Seattle*, 955 F.2d at 1276. See also *Officers for*  
28      *Justice v Civil Service Comm’n of the City and County of San Francisco*, 688 F.2d  
29      615, 625 (9<sup>th</sup> Cir. 1982).

**B. The Settlement is Fair, Reasonable and Adequate**

**1. Standard**

Although at this stage of preliminary approval, the Court is not expected to engage in the more rigorous analysis as is required for final approval (See Manual for Complex Litigation, Fourth, 22.661 at 438 (2004)), the Court's ultimate fairness determination will include balancing some or all of the following non-exclusive factors: (1) the strength of the Plaintiffs' case (2) the risk, expense, complexity, and likely duration of further litigation; (3) the risk of maintaining class action status throughout the trial; (4) the amount offered in settlement; (5) the extent of discovery completed; (6) the stage of the proceedings; (7) the views and experience of counsel; (8) any opposition by class members; (9) the presence of a governmental participant.<sup>3</sup> See *Linney v. Cellular Alaska Pshp.*, 151 F.3d 1234,1242 (9th Cir.1998).

**2. Factual Basis for Settlement**

The information available has enabled Class Counsel and the Class Representatives to make an intelligent decision about the Settlement. The investigation of the class claims against the Defendants included: (a) a review of relevant documents, namely the Class Representatives' personnel files, wage statements, Defendants' written employment policies, documents obtained from the Department of Labor, and other documents; (b) propounding written discovery on the Defendants; (c) deposing Defendants' corporate representatives and 28 witnesses; (c) extensive research with respect to applicable law and the Defendants' potential defenses and procedural arguments.

A major factor that played into Class Counsel's analysis was the fact that the vast majority of the Class Members have already received compensation for 6 minutes of work per day as part of the Farmers Defendants' 2011 settlement with the U.S. Department of Labor, for which the Farmers Defendants would be credited in the resolution of the Class claims at trial.

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<sup>3</sup> Not all of the listed factors apply to every class action settlement, and one factor alone may prove determinative in finding sufficient grounds for court approval. *Nat'l Rural Telecommunications Cooperative v. DIRECTV Inc.* 221 F.R.D. 523, 526 (C.D. Cal. 2004)



1 Farmers would have appealed any judgment against it, and it would have  
2 been many years before money (if any) was paid to the class. Farmers has also  
3 stated that it intends to appeal the court's order tolling the statute of limitations on  
the FLSA claims.

4 **3. Context of the Settlement – Plaintiffs' Risk, Expense, Complexity,**  
5 **and Likely Duration**

6 Class Counsel evaluated the strengths of the class claims in the context of  
7 the risk, expense, complexity and likely duration of the litigation.

8 Class Counsel evaluated the following risks of continuing this litigation,  
9 which would have eliminated all of Plaintiffs claims except for the remaining  
10 California state law claims and remaining FLSA claims, for which the total  
11 estimated exposure is approximately \$88,114.20 if Plaintiffs are able to prevail at  
trial.

12 ***Will the amount of "off-the-clock" time be considered de minimis?***

13 Defendants have raised a *de minimis* defense to Plaintiffs' claims for small  
14 amounts of uncompensated pre-shift work. Defendants contend it took less than 5  
15 minutes to boot up the computers in question; the DOL settlement was calculated  
on 6 minutes per day. This is within the range of what courts have considered to  
be *de minimis* in other cases (i.e., less than 10 minutes per day).

16 Numerous courts have held that daily periods of approximately 10 minutes  
17 or less are *de minimis*. *Lindow*, 738 F.2d at 1062 (collecting cases); *see also*  
18 *Troester v. Starbucks Corp.*, 2014 WL 1004098 at \*6 (C.D. Cal. Mar. 7, 2014)  
(granting summary judgment on off-the-clock claim where the amount of unpaid  
19 time on any day fell below the "10-minute *de minimis* benchmark"); *Busk.*, 713  
20 F.3d at 532–33 (concluding that five minutes daily spent passing through security  
clearance on way to lunch break was *de minimis*); *Farris v. County of Riverside*,  
21 667 F.Supp.2d 1151, 1165 (C.D.Cal.2009) ("10 minutes is the standard threshold  
22 for determining whether something is *de minimis*"); *Alvarado v. Costco Wholesale*  
23 *Corp.*, 2008 WL 2477393, at \*3–4 (N.D.Cal. June 18, 2008) (holding that the  
24 plaintiff was not entitled to compensation for time spent waiting for security  
checks at the end of closing shifts because the "several minutes" that the plaintiff

1 had to wait to be let out of the building was *de minimis*); *Abbe v. City of San*  
2 *Diego*, 2007 WL 4146696, at \*7 (S.D.Cal. Nov.9, 2007) (“Here, it is undisputed  
3 that donning and doffing protective gear ... takes less than 10 minutes.... Therefore,  
4 time spent donning and doffing safety gear is *de minimis* and non-compensable as  
a matter of law.”).

5 Because the DOL settlement was for 6 minutes per day and there is  
6 significant testimony that the off the clock time was 10 minutes or less Plaintiffs’  
7 counsel believes that the *de minimus* argument asserted by Defendants is credible  
and must be factored into the decision to enter into settlement.

8 ***Will Defendant prevail on its Motion for Summary Judgment dismissing***  
9 ***Plaintiffs’ breach of contract claims?***

10 If Defendants’ pending MSJ is granted, it would eliminate all of Plaintiffs’  
11 state law claims except for those arising from California law. If this occurred the  
12 maximum recovery for the remaining FLSA and California state law claims would  
be approximately \$88,144.20

13 The state law claims are without question the more difficult claims to prevail  
14 on because of the burden of proof and the defenses available to Defendant.  
15 Defendants steadfastly denied any liability and mounted a vigorous defense to  
16 Plaintiffs’ claims. If Defendants prevailed at trial, then neither Plaintiffs nor the  
Class would have recovered anything.

17 **4. The Settlement Was the Product of Arm’s- Length Negotiation**

18 There is an initial presumption that a proposed settlement is fair and  
19 reasonable when it is the result of arm’s-length negotiation. *Eilliams v. Vukovich*,  
20 720 F.2d 909, 922-923(6<sup>th</sup> Cir. 1983). The proposed settlement here is the product  
21 of many hours of arm’s length negotiations between counsel for Plaintiffs and  
22 counsel for Defendants. The parties have conducted significant investigation of  
23 the facts and law during the prosecution of this action, and have vigorously  
24 litigated all aspects of this litigation, as evidenced by the 308 filings listed on the  
docket in this case. While Plaintiffs reasonably believed that they would prevail  
on the merits of the case, they also had to consider the arguments and evidence  
proffered by Defendants, which had the potential to defeat Plaintiffs’ claims. The

1 assistance of a well-respected mediator, highly experienced in complex class  
2 actions, was invaluable in helping the Parties come to a meeting of the minds,  
3 notwithstanding the starkly divergent views as to the prospects of Plaintiff's  
4 success, not just on retaining certification but also on the merits. The mediation  
5 was adversarial, conducted at arm's length, and the consequent settlement was the  
6 outcome of an informed and educated analysis of Defendants' liability and  
7 exposure in relation to the costs and risks presented by the claims.

8 Based on the discovery, procedural posture, and evaluation of the likelihood  
9 of success at trial, along with the mediator's input, Class Counsel believes that the  
10 settlement and its terms are fair, reasonable, and adequate. The Settlement is in the  
11 best interest of the Settlement Class, in light of all known facts and the uncertain  
12 circumstances of continued litigation, namely Defendants' summary judgment  
13 argument relative to the breach of contract claims, a potential appeal concerning  
14 the Court's decision to toll the FLSA's statute of limitations, and the possibility  
15 that Defendants could prevail at trial.

16 Defendants have concluded that any further defense of this litigation would  
17 be protracted and expensive for all Parties. Substantial amounts of time, energy  
18 and resources of Defendants have been and, unless this settlement is made, will  
19 continue to be, devoted to the defense of the claims asserted by Plaintiffs.  
20 Defendants have, therefore, agreed to settle this matter on the terms set forth in the  
21 Settlement Agreement and Release of Claims, to put to rest the claims set forth in  
22 the operative complaint.

## 23 **5. The "Claims Made" Process is Reasonable**

24 Because many class members either were already paid through the DOL  
settlement, or else reported no unpaid pre-shift work, the distribution of the net  
settlement here is on a "claims-made" basis, meaning those employees who feel  
they have not been fully compensated can make claims, while those who feel they  
have been fully compensated can opt not to participate in the settlement. The  
claims made process also allows any residual compensation not paid to non-  
participating class members to be distributed to participating class members. This  
method of administering the settlement proceeds assures that every dollar of the  
net settlement proceeds will be distributed to participating class members and not

1 escheat to the respective States where it may never be recovered by class members.  
2 This is a legitimate concern in this case given that many class members have  
3 claims dating back to 2005 and 2006, and may be difficult, if not impossible to  
4 locate. It is important to note that while the distribution of the net settlement is on  
5 a claims made basis, there is no reversion of funds to Defendants. Rather, the  
unclaimed amounts will be re-distributed on a pro rata basis to the class members  
who make claims.

6 **6. The Class Recovery is Reasonable**

7 **a. This “Claims Made” Settlement provides average net**  
8 **recovery of \$223.96 per class member based on an**  
9 **estimated 25 percent participation rate.**

10 Because the distribution of the net settlement is on a claims made basis, it is  
11 not possible at the present time to provide a precise estimate of the average net  
12 recovery per class member. Based on its experience in administering other similar  
13 settlements, however, the claims administrator anticipates that approximately  
14 twenty five percent (25%) of the class members will make claims here. (See  
15 Declaration of Justin Parks Exhibit “6”). Using this assumption, the number of  
16 potential class members participating in the settlement will be approximately 893,  
with an estimated average recovery per class member of \$223.96. This represents  
over 19 hours’ worth of pay per claimant, based on the average hourly rate of  
\$11.78.<sup>4</sup>

17 **b. Potential recovery at trial for 6 minutes per day based on**  
18 **breach of contract claims provides average net recovery of**  
19 **\$256.29 per class member with a 100% participation rate.**

20 Assuming that Plaintiffs were to prevail at trial, Plaintiffs have calculated  
21 potential recovery for the breach of contract claims, based on six (6) minutes’  
worth of pay per day<sup>5</sup> at an average rate of pay of \$11.78, for the longest period

22 <sup>4</sup> This hourly rate represents the average hourly rate for the named Plaintiffs.

23 <sup>5</sup> Defendants contend that the actual average amount of time necessary to boot up computers was less than 5  
24 minutes. Furthermore, the timekeeping system rounded the time entries of most class members to the nearest  
quarter hour, meaning that anything less than 8 minutes spent booting up would not have affected their pay in any  
event.

permitted by each state's applicable statute of limitations, at \$1,847,514. After deducting attorney's fees of thirty three and a third percent (\$615,222.16) and costs of litigation (\$300,000)<sup>6</sup> the net amount for distribution to the class would be \$915,222.16. The total number of class members with breach of contract claims is 3571. Thus, the average recovery per class member would be \$256.29 if there was a 100 percent participation rate, versus an average recovery of \$223.96 for claimants under the proposed settlement, assuming a 25% claims rate.

The following chart shows a comparison by call center of the average potential recovery for breach of contract claims for 100 percent of the class, following trial, versus the projected recovery from the proposed settlement amount, based on a 25% participation rate:

	Potential Recovery 100%	Settlement Recovery 25% participation
Olathe Kansas Service Point	\$262.75	\$275.80
Olathe Kansas Help Point	\$234.07	\$177.10
Grand Rapids MI Service Point	\$365.87	\$274.62
Grand Rapids MI Help Point	\$241.91	\$184.72
Portland OR BCO	\$405.53	\$424.49
Portland OR Service Point	\$244.91	\$256.84
Austin TX Service Point	\$231.51	\$177.00
Simi Valley CA Rule 23	\$202.24	\$167.21
Simi Valley CA FLSA	\$16.38	\$17.16
Woodland Hills, CA FLSA	\$119.12	101.10

<sup>6</sup> The Plaintiffs' current case expenses are \$208,986.00. It is anticipated that the amount of expenses will increase by at least \$100,000 if the matter proceeds to trial.

**c. Potential recovery at trial for 6 minutes per day based on quantum meruit claims provides average net recovery of \$156.29 per class member with a 100% participation rate.**

If Defendants prevail on their pending Motion for Summary Judgment dismissing Plaintiff's claims under breach of contract, Plaintiff's potential recovery at trial will be dramatically reduced because of shorter statutes of limitations for quantum meruit claims in California, Kansas and Oregon.<sup>7</sup> If Plaintiffs were to prevail on their quantum meruit claims at trial, the maximum potential recovery for the those claims, based on six (6) minutes per day at an average rate of pay of \$11.78, for the longest period permitted by each state's applicable statute of limitations, would be \$1,053,475.20. After deducting attorney's fees of thirty three and a third percent (\$350,667.93) and costs of litigation (\$300,000). The net amount for distribution to the class would be \$417,807.27. The total number of class members for the quantum meruit claims is 2663. Thus, the average recovery per class member would be \$156.29 if there was a 100 percent participation rate, much less than the estimated average recovery of \$223.96 for claimants under the proposed settlement, assuming a 25% claims rate.

**d. Potential recovery at trial for 6 minutes per day based on unjust enrichment claims provides average net recovery of \$100.47 per class member with a 100% participation rate.**

If Defendants prevail on their pending Motion for Summary Judgment dismissing Plaintiff's claims under breach of contract, Plaintiff's potential recovery at trial will also be dramatically reduced because of shorter statutes of limitations for unjust enrichment claims in California, Kansas, Texas and Oregon.<sup>8</sup> If Plaintiffs were to prevail on their unjust enrichment claims at trial, the maximum potential recovery for those claims, based on six (6) minutes per day at an average rate of pay of \$11.78, for the longest period permitted by each state's applicable statute of limitations, is \$963,838.80. After deducting attorney's fees of thirty three and a third percent (\$385,535.52) and costs of litigation (\$300,000), the net

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<sup>7</sup> Note that these claims were also included in Defendants' pending motion for summary judgment.

<sup>8</sup> Note that these claims were also included in Defendants' pending motion for summary judgment.



1 amount for distribution to the class would be \$278,303.28. The total number of  
2 opt-ins and class members for the unjust enrichment claims is 2770. Thus, the  
3 average recovery per class member would be \$100.47 if there was a 100%  
4 participation rate, versus an average recovery of \$223.96 for claimants under the  
proposed settlement, assuming a 25% claims rate.

5 The settlement is reasonable and will likely result in each participating class  
6 member recovering near 100% of their unpaid wages without the risk and  
uncertainty of trial and increased costs.

### 7 **7. The Class Representative Payments Are Reasonable**

8 Providing a payment to class representatives for their services is both  
9 customary and appropriate. *See Van Vranken v. Atl. Richfield Co.*, 901 F. Supp.  
10 294, 299 (N.D. Cal. 1995) Where “class representatives have conferred benefits  
on all other class members...they deserve to be compensated accordingly.”

11 The purpose for which courts award incentive payments  
12 are three fold. First, incentive awards compensate class  
13 representatives for work done by them on behalf of the  
class under a quantum meruit theory. (Citations omitted.)  
14 This is the same reason attorney’s fees, expert fees, and  
other costs of litigation are generally deducted from the  
15 common fund - to prevent a windfall to the class.  
16 Second, incentive awards are used to compensate class  
representatives for risks undertaken by them in bringing  
17 the class action (Citations omitted.) These risks include  
retaliation resulting in personal or financial harm,  
18 discrimination, trouble finding employment, and  
significant financial risk. (Citations omitted.) Third,  
19 some courts award incentive awards to class  
representatives in recognition of their willingness to act  
20 as a private attorney general. (Citations omitted.)  
21 (*Rodriguez. West. Publ. Corp.* 2007 U.S.Dist. LEXIS  
22 74767, \*47, 2007 WL 2827379, \*15 (C.D. Cal. Sep. 10,  
2007).

23 All of the named Plaintiffs have spent considerable time and effort in the  
24 prosecution of the class claims, including spending time learning about their

1 obligations as class representatives, providing documents, preparing declarations,  
2 locating additional Class Members to prepare declarations in support of  
3 certification, preparing for and testifying at lengthy depositions, assisting in  
4 locating additional Class Members and witnesses, and consulting with Class  
Counsel on a regular basis to understand the status of this litigation.

5 In volunteering to serve as class representatives, each one of these  
6 individuals has assumed great individual risk on behalf of the classes that they  
7 represent. As a result, each one of these individuals is entitled to an incentive  
8 award of \$3,000.00, sums that are fair, reasonable, and appropriate under the  
9 circumstances.

### 8. Class Counsels' Fees & Costs are Reasonable

10 Class Counsel requests that the Court approve a 33.3% contingency fee for  
11 their services in this case. The Defendants do not contest that this amount is  
12 reasonable. Additionally, Class Counsel seeks up to \$146,000.00 from the Class  
13 Settlement Amount for actual costs and expenses incurred by Class Counsel in  
14 prosecuting this case over three years, which included 3571 Class Members in five  
states. These expenses include \$24,576.36 in administration fees for the notice to  
the Class following certification.

15 Although there are no bright line rules in this area, thirty to fifty percent of  
16 the settlement amount is commonly awarded as attorneys' fees in cases where the  
common fund is relatively small. *See* Newberg §14.6 (4<sup>th</sup> ed. 2002 and Supp.  
17 2004; *Van Vranken*, 901 F. Supp. 294 (stating that most cases where 30 to 50% is  
18 awarded involved settlement funds of under \$10 million); *In re Ampicillin Antitrust*  
19 *Litig.*, 526 F. Supp. 494 (D.D.C. 1981 (awarding attorney's fees consisting of 45%  
20 of \$7.3 million settlement); *In Re Warner Commc'n Sec. Litig.*, 618 F.Supp. 735,  
749-50 (S.D.N.Y.) 1985 (attorneys' fees up to 50% of the total possible value of  
the settlement permissible).

21 Given the results achieved in light of the circumstances of this litigation, the  
22 requested 33.3 % percent is on the lower range of what is commonly awarded and  
23 considered reasonable. In order to properly handle and prosecute this case, Class  
24 Counsel was precluded from taking other cases. Further, this case was taken on a  
contingent fee basis, with Class Counsel paying for the costs up front. The ultimate



1 result was far from certain. Class Counsel incurred substantial out of-pocket costs,  
2 including, but not limited to, filing fees, depositions, travel expenses, copy charges,  
3 telephone charges, mediator's fees, and FedEx charges in the amount of \$179,000  
4 and total expenses of \$208,986.00. Class Counsel are waiving recovery of any  
5 expenses over \$146,000, in order to ensure that at least \$200,000 is available for  
6 distribution to the class.

7 The case was vigorously defended, as most wage and hour class actions are  
8 given the high stakes involved in retroactive and prospective relief. This case was  
9 no exception. To date, Class Counsel has devoted over 1600 hours to litigating  
10 this case. From March 22, 2011 through June 9, 2015, there were 314 pleadings  
11 filed.

### 12 **C. The Proposed Notice is Proper**

13 The Court is required to direct to the Settlement Class Members "the best  
14 notice practicable" under the circumstances including individual notice to all  
15 members who can be identified through reasonable effort." Fed. R. Civ. P.  
16 23(c)(2)(B) "The court must direct notice in a reasonable manner to all class  
17 members who would be bound by a proposed settlement, voluntary dismissal or  
18 compromise." Fed. R. Civ. P. 23(e)(B). Because this class action was previously  
19 certified under Rule 23(b)(3), Class Members who did not previously opt-out are  
20 afforded an additional opportunity to request exclusion. Fed. R. Civ. P. 23(e)(4).

21 The parties have agreed upon a Notice Packet, and the terms and conditions  
22 upon which the Noticed Packet is to be served on members of the Plaintiffs' Class  
23 is by first class United States Mail. The submitted proposed notice satisfies the  
24 requirements of due process. Here, the names and addresses of the Settlement  
Class Members have already been ascertained, rendering individual notice by mail  
the best notice practical.

Within 14 days after entry of the Order Granting Preliminary Approval,  
Defendants will submit Settlement Class Lists to the Settlement Administrator.  
Within 10 days after receipt of the Settlement Class Lists, the Settlement  
Administrator will mail the Notice of Pendency of Class Action Settlement "Notice  
Packet", which contains the Notice of Proposed Class Action Settlement, (attached  
hereto as Exhibit 2), Claim Form (attached hereto as Exhibit 3) and Request to be

1 Excluded, attached hereto as Exhibit 4), to all Settlement Class Members via  
2 regular First-Class U.S. Mail, using the most current mailing addresses available.  
3 The Settlement Administrator will first update the Class Member addresses on the  
4 Class List by searching the national Change of Address database and thereafter  
5 will attempt to re-mail any undeliverable notices to either the applicable  
6 forwarding address or by reference to a single skip-trace or other search using the  
7 name, address, and/or Social Security Number of the Settlement Class Member  
8 involved.

9 Any Settlement Class Members who have not already opted out of the  
10 action, may Request Exclusion from the Action by signing, postmarking, and  
11 mailing a written Request for Exclusion no later than 60 days after the Notice  
12 Packet is mailed out. FLSA Opt-In Class Members who have timely filed Consent  
13 to Join Forms are not entitled to submit a Request for Exclusion.

14 The Notice packet contains a "Claims Application" which Class Members  
15 will be required to submit in order to receive funds from the settlement fund. The  
16 claims application assures that the settlement funds will have the best chance of  
17 actually being received by Class Members and not end up escheating to the State  
18 and never being recovered. The class periods involved in this case go back as far as  
19 2005, making it likely that many Class Members will not be located. In order to  
20 provide the best chance possible of a high claims rate, the parties have agreed that  
21 the Settlement Administrator will first update the Class Member addresses on the  
22 Class List by searching the national Change of Address database and thereafter  
23 will attempt to re-mail any undeliverable notices to either the applicable  
24 forwarding address or by reference to a single skip-trace or other search using the  
name, address, and/or Social Security Number of the Settlement Class Member  
involved. Even using the best administration process possible, it is likely that the  
claims rate will be 25% or less. (See Exhibit "6") To ensure the best claims  
participation rate possible it has been agreed that the Settlement Administrator and  
the Parties' Counsel will monitor the claims rate and request a second notice to  
Class Members who have not made claims at least 20 days before the end of the  
notice period if the claims rate is below twenty five percent.

**D. Final Approval Hearing**

Plaintiffs request that the Final Fairness Hearing be set approximately 90 to 100 days after preliminary approval is granted. That will permit the Claims Administrator to mail the notice, and for Class Counsel to prepare a report concerning any response to the same prior to the hearing.

**IV. Conclusion**

Counsel for the parties have reached this settlement following extensive discussions and arm's length negotiations. Plaintiffs respectfully request that the court grant preliminary approval of the proposed settlement and enter the proposed Preliminary Approval Order submitted herewith, and for such additional relief as this Court should deem proper.

Respectfully submitted,

DATED: August 26, 2015

SLOAN, BAGLEY, HATCHER & PERRY LAW  
FIRM

By: /s/ Laureen F. Bagley  
Laureen F. Bagley  
Attorneys for Plaintiffs

**EXHIBITS & DECLARATIONS**

- Exhibit 1 Proposed Settlement Agreement
- Exhibit 2 Notice of Proposed Class Action Settlement
- Exhibit 3 Claim Form
- Exhibit 4 Request for Exclusion
- Exhibit 5 Declaration of Laureen Bagley
- Exhibit 6 Declaration of Justin Parks
- Proposed Order

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